

I. Message from the Management

The Hitachi Metals Group Report 2021 Integrated Report has been created primarily to help our stakeholders, such as investors, understand how we are working to enhance our corporate value with the aim of achieving regrowth. As such, this document has compiled in a systematic fashion our medium- to long-term management strategies coupled with financial and non-financial information that is considered important for continuous growth. In a bid to achieve effective information disclosure, all departments worked closely together to consolidate and report the Group's cross-organizational approaches to various topics. This document, the Hitachi Metals Group CSR Detailed Activity Report 2021, reports in detail our environmental, social, and governance activities.

I hope that this report will provide many readers with useful information and help promote a better understanding of the activities of the Hitachi Metals Group.

Chairperson, President and CEO:

Mitsuaki Nishiyama